



# National Intelligence Coordination Center

## Innovation for Integrated Performance

Joe Boutte  
Strategic Advisor to the  
National Intelligence Coordination Center

Northrop Grumman Information Systems  
(TASC Advisory Services)

[Joseph.Boutte@ugov.gov](mailto:Joseph.Boutte@ugov.gov)

[Joseph.Boutte@ngc.com](mailto:Joseph.Boutte@ngc.com)

202-201-1909 (o)

703-869-9700 (c)



# What is the NIC-C?

The Director of National Intelligence (DNI) established the National Intelligence Coordination Center (NIC-C) in 2007.

The NIC-C provides capabilities to manage collection and analysis activities as an integrated enterprise focused on the highest priorities.

NIC-C is an *innovation center* to manage the performance and information from Intelligence Community collection agencies across intelligence disciplines.

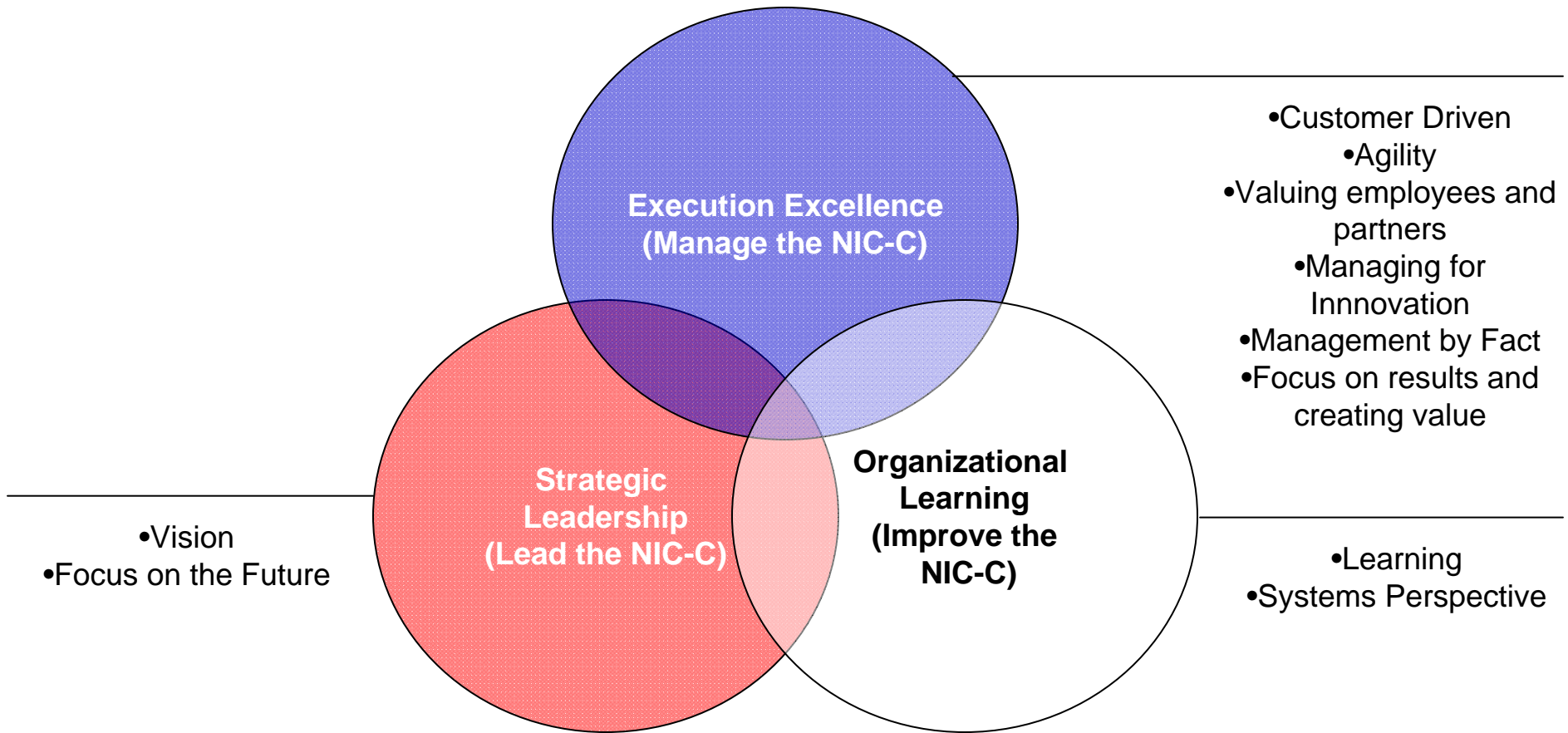
Products and services include assessments, strategic collection postures, and support to senior policy makers.

Provides the DNI with a mechanism to optimize collection to satisfy the country's most important intelligence priorities.

**Drivers:** ODNI 500 Day Plan: Integration and Collaboration;  
Vision 2015: A Globally Networked and Integrated Intelligence Enterprise



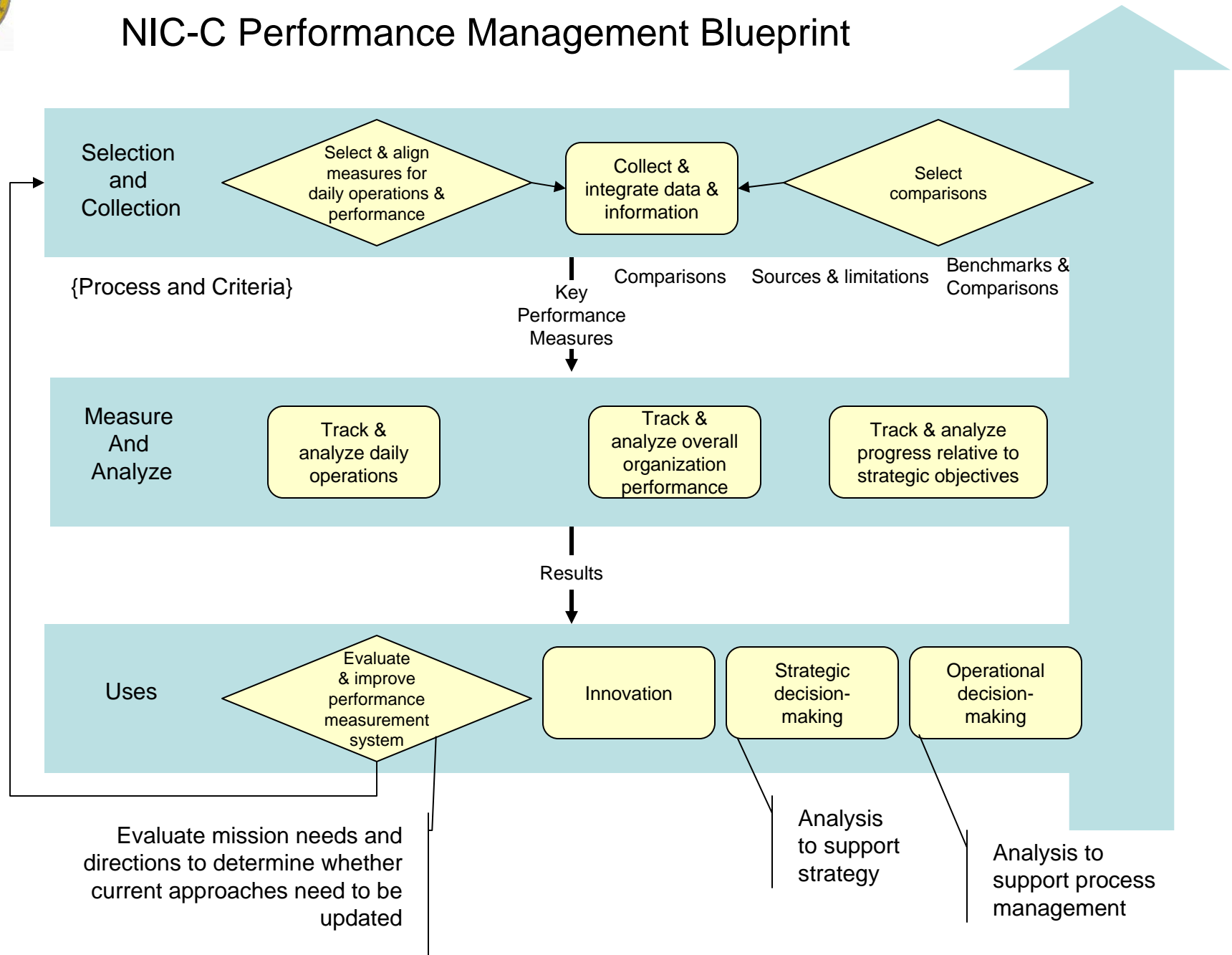
# Three Competencies of Performance Excellence



Journey of Transformation and Innovation



# NIC-C Performance Management Blueprint





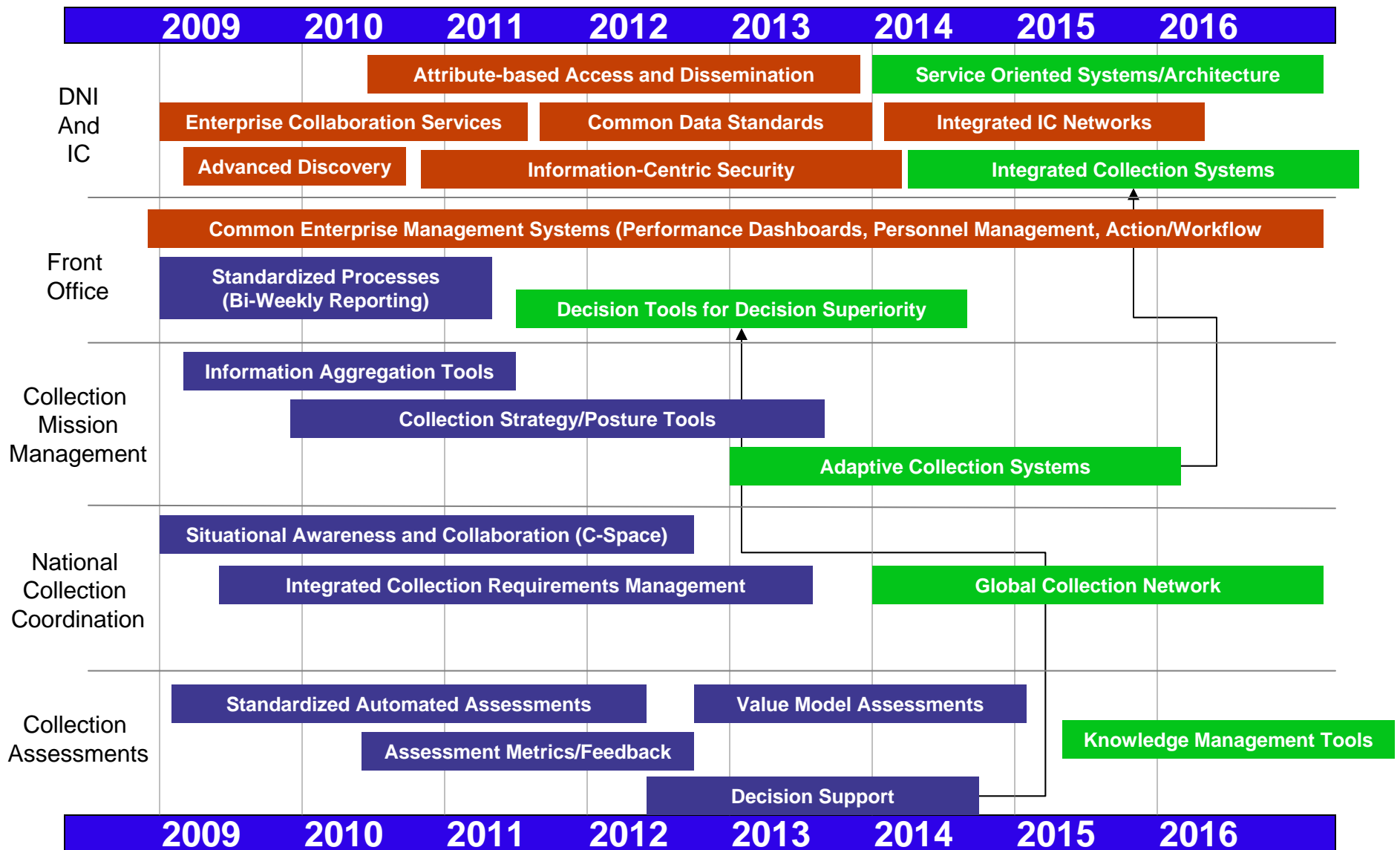
# Common Challenges

- How to improve data visibility and accessibility across the IC
- The path to standardized data capture, storage, and reporting
- How to ensure a trusted and secure document environment
- How to develop a Communities of Interest approach that will address information sharing gaps by identifying the most important data and capabilities needed to enhance collaboration and productivity
- Preventative tactics and crisis management solutions for the loss of sensitive data



- IC Information Sharing
- Vision 2015
- NIC-C Strategy

# National Intelligence Coordination Center Technology Roadmap for Decision Advantage





# NIC-C as an Innovation Center

Challenge or Opportunity	Potential Solutions	NIC-C Innovation (Adapt and Leverage)
Improve data visibility and accessibility across the IC	Drive requirements Employ dashboards for situational awareness, status, and collaboration	Engage partners to share process improvement, technology, and expertise (mission integration) Developing the Collection Space (C-Space); testing IC-Connect, leveraging IC's enterprise version of Microsoft SharePoint Piloting tools to present data/information to improve performance management
Standardized data capture, storage, and reporting	Create form-based workflow to capture information	Employ tools and capabilities in concert with existing enterprise tools (Intellipedia, blogs, repositories) to capture, store, and present information
Ensure a trusted and secure document environment	Intelink COIs using SharePoint Create a repository	Move sensitive files from shared directories and folders to protected repositories. Apply document level security linked to user information in IC PKI.
Communities of Interest approach	Portals and Social Network Software	Leveraged existing SharePoint on Intelink-TS to build first generation of C-Space; Exploring microblogging technologies with IC Enterprise Services; Gathering requirements for next version of C-Space
Preventative tactics and crisis management	Digital Rights Management; proactive COOP; engagement	Identify processes and tools for mission integration and innovation through the NIC-C for use by the community; create thought leadership in managing the ICs performance and information



# Collection Space (C-Space)

## C-Space

- Available on JWICS:  
<http://secure.intelink.ic.gov/sites/CSpace/default.aspx>
- COI to **inform, integrate, and initiate** the collection enterprise
- Currently uses SharePoint as the platform
- Integrates information feeds and links
- Consists of 4 functional areas:
  - Collection priorities and responsiveness
  - Breaking events/collection developments
  - Notifications, tools, and collection management products
  - Collaboration contacts



# Process and Workflow

- Forms-based data capture
- Dashboard
- Access control based on role
- Visualization of data
- Linked to weekly reporting and performance reviews
- Use for creating NIC-C products



# Repository

- Move from shared folders
- Create repository
  - Enhanced search
  - Discovery
  - Digital Rights Management
  - Versioning
- Knowledge management capabilities